Forbes

Building Legacy Brick By Brick: Lessons On Real Estate Investing For Family Offices

Published May 16, 2025, By Dj Van Keuren | Co-Mgr Member Evergreen | Founder Family Office Real Estate Institute | President Harvard Real Estate Alumni Org.

The Enduring Power of Real Estate

Real estate is often viewed as a legacy vehicle for high-net-worth families and family offices due to its ability to appreciate and provide steady income. Unlike stocks, businesses, or cash, real estate offers permanence and stability, making it a critical component of long-term wealth strategies.

The Appeal of Real Estate Investments

1. The Psychology of Permanence

Real estate's tangibility makes it appealing. Unlike paper assets, it is physical, visible, and rooted, creating emotional resonance. Family members can visit properties and see the direct impact of their investments.

2. Cash Flow and Control

Real estate provides portfolio diversification, stable cash flow through rent, and equity appreciation over time. It serves as a steady financial backbone for family offices, supporting future generations.

3. A Teaching Tool

Real estate can be a platform for teaching financial literacy, analytical thinking, and leadership to next-generation family members. Involving heirs in real estate decisions fosters accountability and helps them understand the effort behind wealth creation.

Legacy Real Estate: Six Strategic Risks Family Offices Must Manage

1. Concentration Risk

Over-reliance on a single property type, location, or operator can lead to outsized losses during downturns. Diversification across markets, asset classes, and sponsors is essential.

Forbes

2. Illiquidity and Misaligned Time Horizons

Real estate investments are not liquid and may tie up capital for years. Educating all stakeholders, especially next-gen investors, is crucial to align expectations.

3. Regulatory and Tax Uncertainty

Changes in tax laws can disrupt strategies. Annual legal and tax reviews are necessary, and structures like TICs, DSTs, or UPREITs can provide agility.

4. Market Volatility

Rising debt costs, tighter credit, and refinancing risks define the current real estate landscape. Stress-test deals, lock in fixed-rate financing, and plan for cap rate expansion.

Final Word

Real estate is more than an asset—it's infrastructure for legacy. It can generate income, store value, and anchor family identity when approached thoughtfully and with risk management. Successful investors treat real estate as a long-term platform for wealth, stewardship, and purpose.

Disclaimer: The information provided is not investment, tax, or financial advice. Consult a licensed professional for advice specific to your situation.

About the Author: Dj Van Keuren is Co-Mgr Member Evergreen, Founder of the Family Office Real Estate Institute, and President of the Harvard Real Estate Alumni Organization.